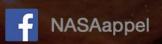


## **Empathy**

A Leadership Power Skill
Presented by: Dr. Maggie Sizer







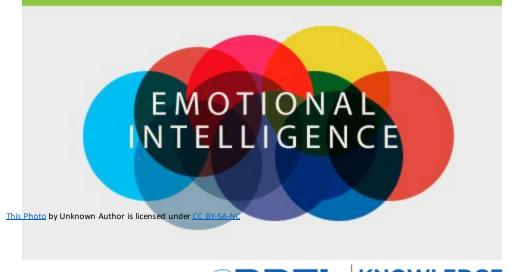


## **Empathy: A Leadership Power Skill**



### Agenda

- Introduction to Emotional Intelligence
- Organizational Benefits
- The Role of Empathy in Emotional Intelligence
- Habits of Empathic Leadership
- The Language of Empathy





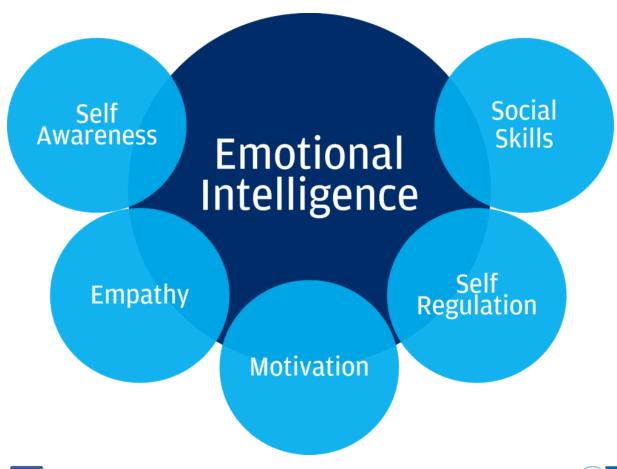




### Introduction to Emotional Intelligence



Leadership Insights for Technical Teams Series





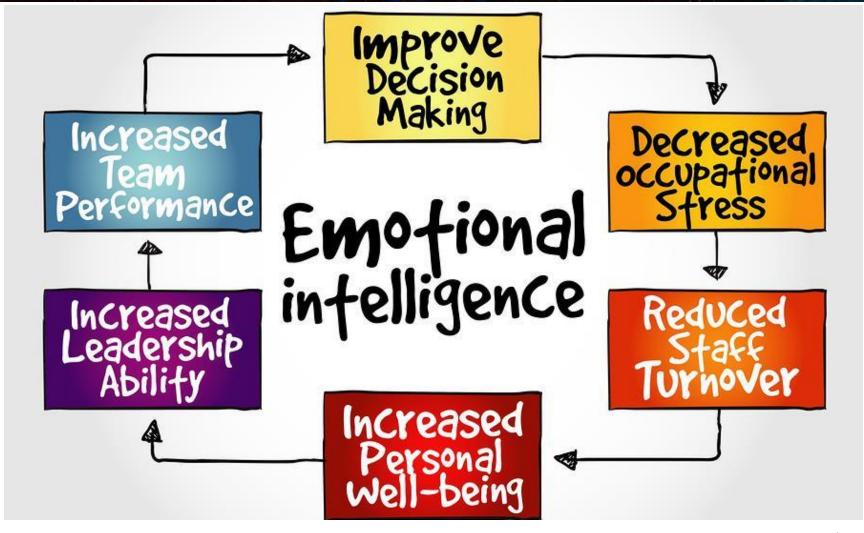






## **Ruick LIfTTS**

Leadership Insights for Technical Teams Series













Leadership Insights for Technical Teams Series

# Daniel Goleman on Emotional Intelligence





THE TENTH ANNIVERSARY EDITION

## DANIEL GOLEMAN

Author of Social Intelligence

THE GROUNDBREAKING BOOK

THAT REDEFINES WHAT IT

MEANS TO BE SMART

Emotional Intelligence





### Why Emotional Intelligence?



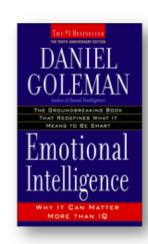
## Why Emotional Intelligence?



90%

of the difference between star performers and average performers in senior leadership positions is EQ.













### **Emotional Intelligence Framework**



### **Emotional Intelligence Framework**

### Self-Regulation

(Self Management)
What can I do about it?
How can I control it?





### Social Skills

(Social Management)
What can we do about it?
What am I experiencing from them?





### Motivation

Why would I do it? Why would they do it?





#### Self-Awareness

How am I feeling? How is it impacting me?



### **Empathy**

(Social Awareness)
How is everyone else feeling?
How is it impacting them?











# Personal Benefits of Emotional Intelligence (EI)

- Greater career success
- Stronger personal relationships
- Increased optimism and confidence
- Better health









## Professional Benefits of Emotional Intelligence

- Effective leadership skills
- Improved communication
- Less workplace conflicts
- Better problem-solving skills
- Increased likelihood of promotion





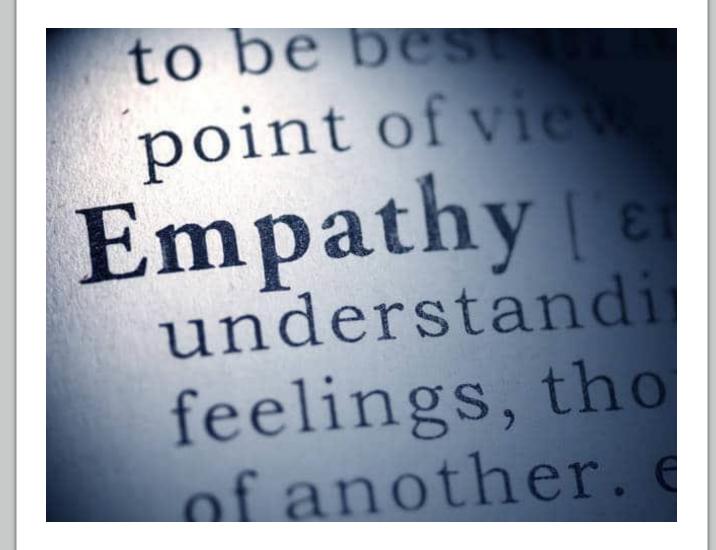






## Empathetic Leadership

- Cognitive
- Affective
- Compassionate













- 1. Eye Contact
- 2. Muscles of Facial Expression
- 3. Posture
- 4. Affect
- 5. Tone Of Voice
- 6. Hearing
- 7. Your Response

**Eye contact.** Looking someone directly in the eyes is a critical component of nonverbal communication and essential to creating a positive connection with someone during a conversation.

Muscles of facial expression. Great eye contact skills can support leaders in paying closer attention to messages conveyed and received through other facial expressions.

**Posture.** Independent of facial expression, how a person positions their body communicates a ton about their emotional state.

**Affect.** In psychology, *affect* refers to the outward expression of the person's emotion or mood that they typically communicate through nonverbal facial expressions.

**Tone of voice.** A person's tone of voice is critical to empathy because, according to Albert Mehrabian's communication model, it accounts for more than 38 percent of nonverbal emotions that a person communicates

Hearing the whole person. Managers can cultivate the art of hearing the whole person as they increase their emotional self-awareness and begin to skillfully use verbal (tone of voice) and nonverbal (eye contact, facial expression, posture, and affect) cues to connect emotionally with their team members.

**Your response.** This final factor is more about how leaders respond to their own emotions than how they respond empathically to others.

# The Language of Empathy

Do you struggle to find the right words when someone shares something difficult, they are going through?







## **Empathy**

#### There is No Script for Empathy

The reality is that there is no script for empathy. It's less about what you say and more about showing up and listening well.





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