



NASA Masters Forum 20

Melbourne, Florida
April 22, 2011

Cleon Lacefield

Vice President & Program Manager
Orion Crew Exploration Vehicle Program
Lockheed Martin Space Systems Company

Orion Crew Exploration Vehicle

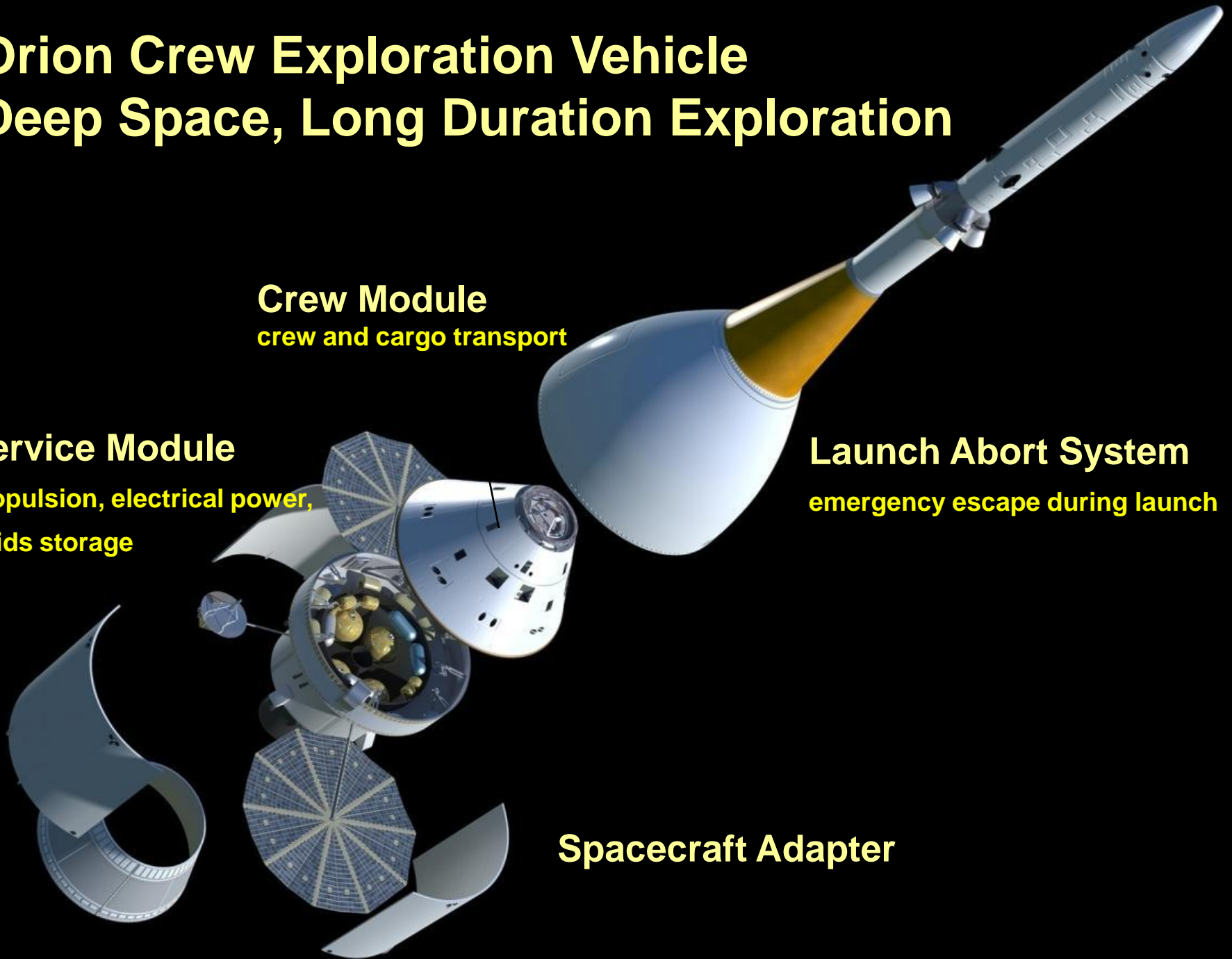
Deep Space, Long Duration Exploration

Crew Module
crew and cargo transport

Service Module
propulsion, electrical power,
fluids storage

Launch Abort System
emergency escape during launch

Spacecraft Adapter



ORION: Preparing to Fly

- **Strong, bi-partisan political support**
- **Excellent program execution**
- **Transition to Multi-Purpose Crew Vehicle**
- **Orbital Flight in 2013**
- **Crewed Operations by 2016**

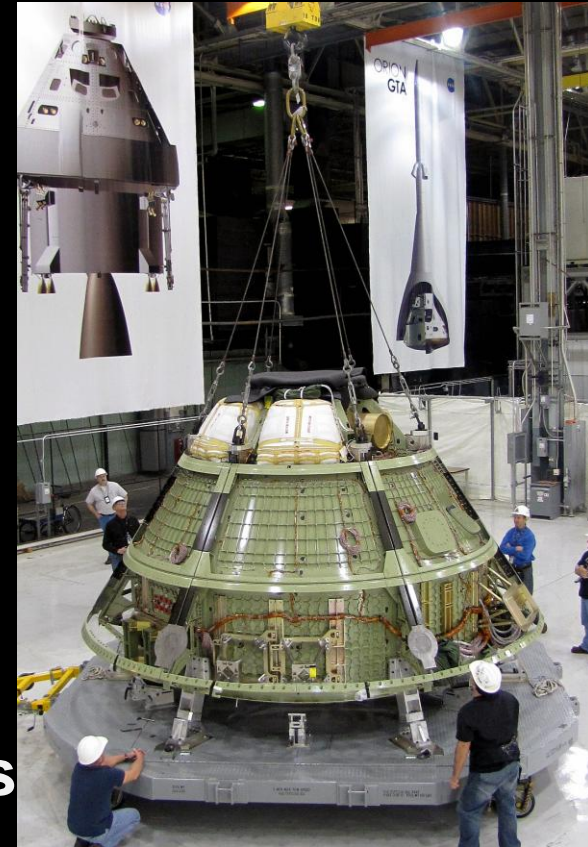
**Politically Supported ... Technically Sound ...
Financially Sustainable**



LESSONS LEARNED: Do It Right ... From the Start

- Build an effective Industry–NASA customer relationship
- Partner with states/communities to invest in new capabilities
- Communicate program progress and purpose to the public & elected officials
- Control what you can ... Anticipate your challenges ...
Adapt to unexpected change beyond your control

**A Successful Program Builds
on a Strong Foundation**



LESSONS LEARNED: Make It Better ... When Challenges Occur



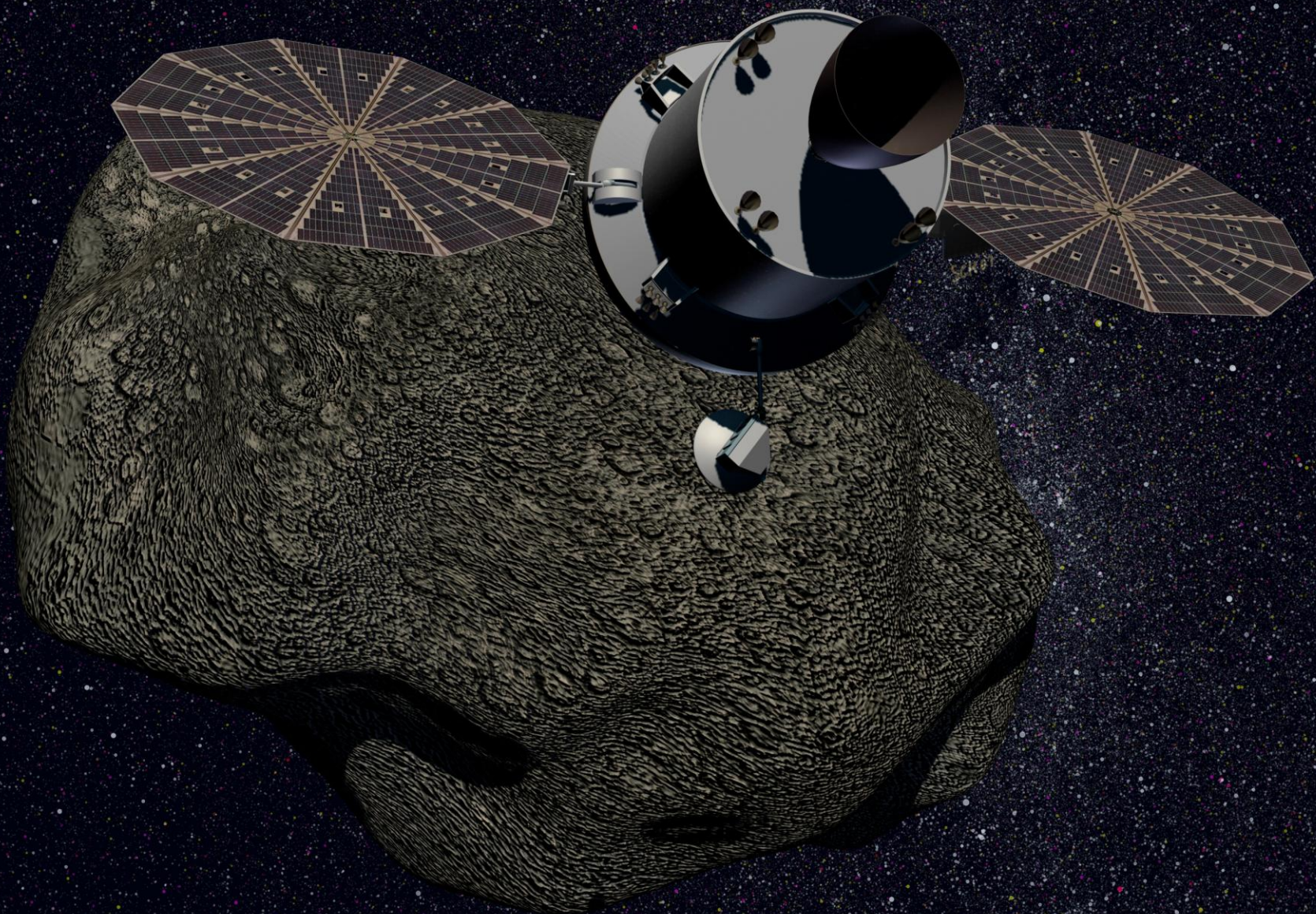
- Align funding and mission to budget and policy
- Adopt commercial practices where they apply
- Modify approach to program oversight vs. insight
- Change the plan and accelerate the schedule

**Change and Challenge Bring
Opportunity to Improve**

Stepping Stones Mission Model



Stepping Stones: a series of increasingly challenging exploration missions, building incrementally towards America's long-term goal of exploring Mars. Each mission will address science objectives relating to the formation of the solar system and the origins of life.



Questions?

