



# Within the Box

Presented at

The PI-Team Masters Forum - 4

By

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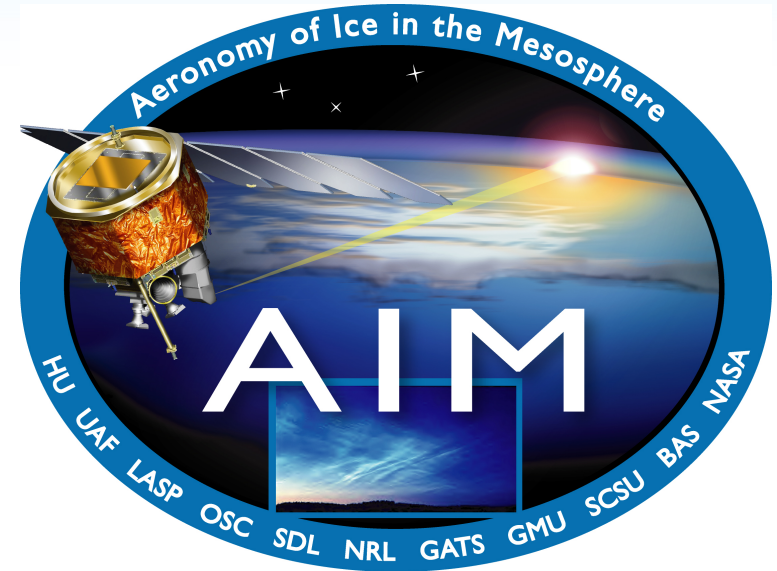
Jim Russell PI-Team Forum - 4  
Annapolis, MD Nov 9, 2011



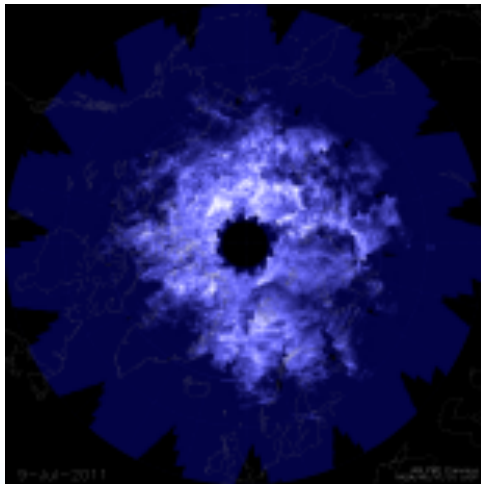
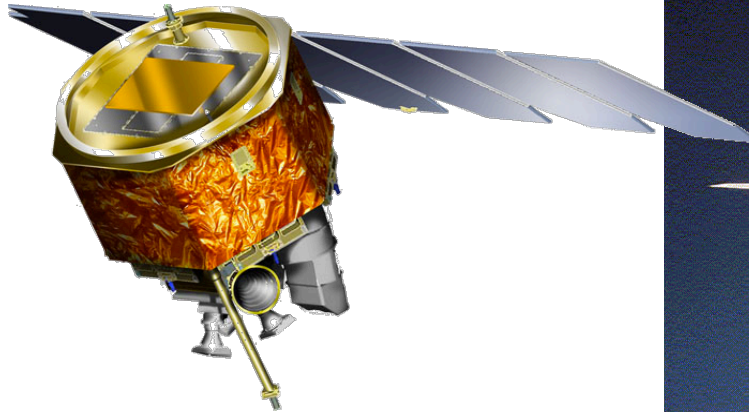
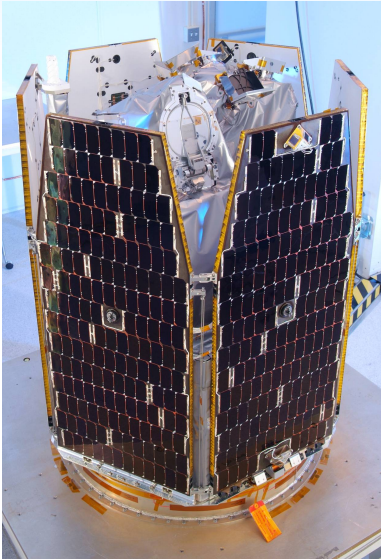
# Aeronomy of Ice in the Mesosphere (AIM)



- Three instruments
  - Solar Occultation (SOFIE)
  - Panoramic UV nadir imaging (CIPS)
  - In-situ dust detection (CDE)



## Why do noctilucent clouds form and vary?



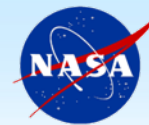
- Launched April 25, 2007 at 1:26:03 PDT
- Near perfect 600 km orbit
- Observatory is working well; excellent data being returned
- Significant new insights about NLCs
- Operations approved through 2014

NH cloud on July 8, 2011



## Experiences during the AIM development

**Sometimes, the box can become quite small and require drastic steps**



# AIM Selection Debrief August 20, 2002

- **Serious skepticism about cost and schedule**
- **Will not confirm unless mission is within cost cap**
- **Inadequate funded schedule reserve**
- **Other Concerns**
  - **Low mass margin**
  - **SOFIE instrument immaturity**
  - **RS300 spacecraft immaturity**
- **The TMC panel noted that there is room to descope**



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# AIM team reaction to the SOMA TMC August 2002 debrief



- The briefing caused us to think introspectively
  - We started challenging our baseline design
  - Ways to reduce mass and power were sought
  - Pondered decisions that would reduce cost but maintain science
  - Considered use of existing spacecraft and other spacecraft approaches
  - Alternative ways to get to orbit were studied
- These studies resulted in a series of actions including some that were drastic. All actions saved resources.



**“I find that the harder I work,  
the more luck I seem to have.”**

**Thomas Jefferson**





# Timeline of major AIM actions taken after the August 2002 debrief



| CSR                      | Change                                      | Action Date (2003) | Risk Reduction          |
|--------------------------|---|--------------------|-------------------------|
| SOFIE mass 50kg          | Streamlined design, better science; - 12 kg | March 15           | Mass                    |
| First build spacecraft   | 5 <sup>th</sup> generation spacecraft       | June 3             | Cost, mass              |
| Four science instruments | SHIMMER removed, science impact             | June 6             | Cost, mass, data volume |
| IPA                      | Removed                                     | June 15            | Cost, mass              |
| New LV contract          | Use existing contract                       | June 19            | Cost                    |
| CDE new development      | Use New Horizons SDC copy                   | July 25            | Cost, schedule          |
| Six CIPS cameras         | Four cameras, small science impact          | August 1           | Cost, mass, data volume |



# after August 2002 debrief and before confirmation

| CSR                                      | Change      | Action Date        | Risk Reduction |
|--|-------------|--------------------|----------------|
| Use Pegasus HAPS to trim orbit           | Remove HAPS | Feb 2004           | Cost           |
| Total overall estimated resource savings |             | \$ 10.7 M<br>61 kg | -----          |



# AIM actions after the August 2002 debrief to get within and stay within the box



- **Actively pursued alternate spacecraft bus starting in October 2002**
- **Pursued Minotaur launch vehicle from Nov 2002 to June 2003; potentially significant cost savings**
- **Replaced SOFIE steering mirror with a rigid mirror in 2006**
- **Replaced baseline gyros with more expensive but more reliable and more capable units in Oct 2003**



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## AIM S/C event history ( Aug 2002 to June 2003)

- PI requested Ball VP to conduct a detailed RS300 bus cost review in Sept., 2002. Other cost reviews occurred later in the development.
- Started investigating other spacecraft options in late Oct. 2002 and continued to work with Ball to seek resolution
- In May 2003, AIM funded OSC to do a detailed feasibility study for flying AIM alone on the VCL bus or a LEOStar bus with positive results
- Worked with NASA HQ from late Oct., 2002 until March 2003 trying to secure the VCL bus
- Code Y would not commit to providing VCL bus to AIM mission
- RS300 cost review May 23, 2003
- RFP briefing from Orbital for a “SORCE like” spacecraft in June 2003



## Changed spacecraft vendor in June 2003

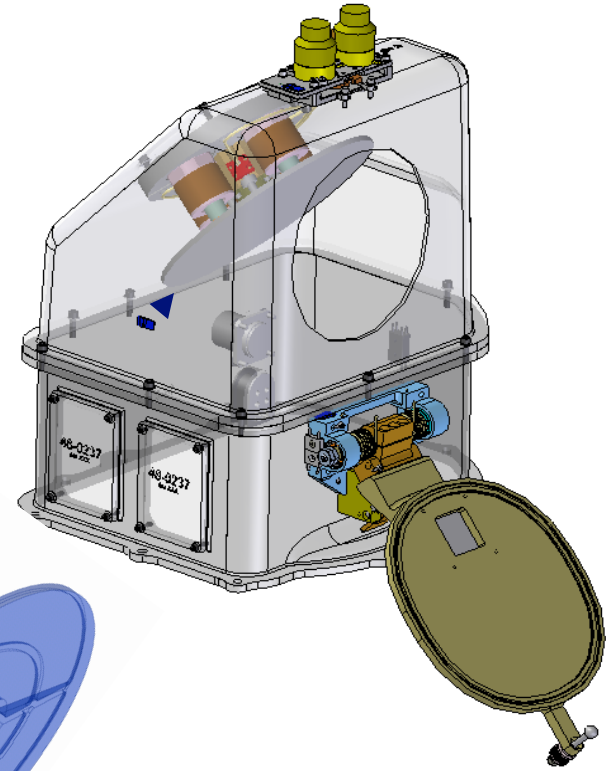
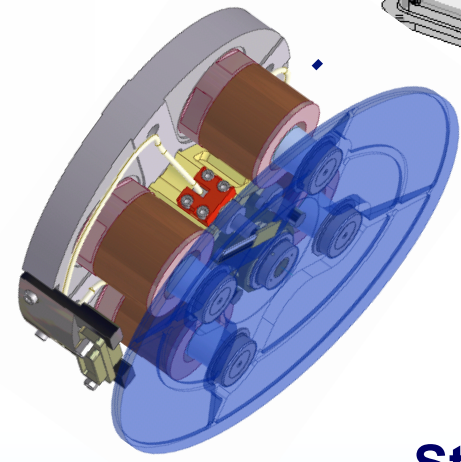
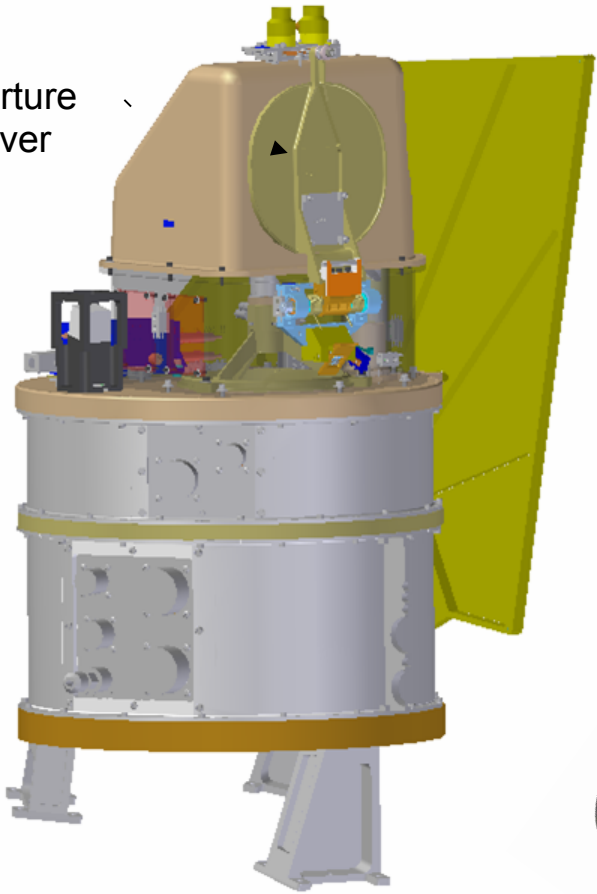
- **Significant Risk Reduction: Medium to high risk missions unlikely to be confirmed – use heritage hardware where possible.**



# SOFIE instrument showing the Steering Mirror Assembly



Aperture cover



## Steering Mirror Assembly



# An alternative to the SMA was in place as a backup approach



- Concern existed about the SMA actuator bonds to the back side of the mirror surface
- A “ghost” SMA was built by the vendor to allow more in-depth evaluation of the strength of the bond
- A rigid mirror backup approach with the spacecraft doing the SOFIE pointing was evaluated
- A rigid mirror was purchased, integrated and tested early in the SOFIE development in anticipation of problems
- Detailed science analyses were conducted and a rigid mirror approach was considered acceptable although not ideal



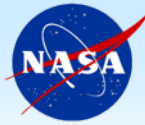


## Four Options

- Repair the flight Steering Mirror Assembly (SMA)
- Replace the flight SMA with a redesigned system
- Implement a caging mechanism for the SMA
- Replace the SMA with a Rigid Mirror Mount and rely on the spacecraft for pointing

At this point in time the scheduled Nov 2006 launch was 5 months away – not possible to make it

Launch actually occurred only 10 months after this anomaly!



## Replaced SOFIE steering mirror with a rigid mirror in July 2006

- Always be prepared with a carefully considered backup or descope plan in the event of unforeseen major issues



## AIM key factors for staying within the box

- **Recognize the wisdom and advice of the TMC panel**
- **Place high importance on cost as well as science**
- **Have a very thorough knowledge of requirements and hold them sacrosanct**
- **Anticipate problems before they occur**
- **Plan backup approaches and work arounds**
- **Make timely decisions**
- **Never lose sight of the mission science goal**