



The Swift GRB MIDEX Mission

Neil Gehrels & Joe Dezio

NASA-GSFC

PIF-4

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Mission Overview

- **Mission Parameters**

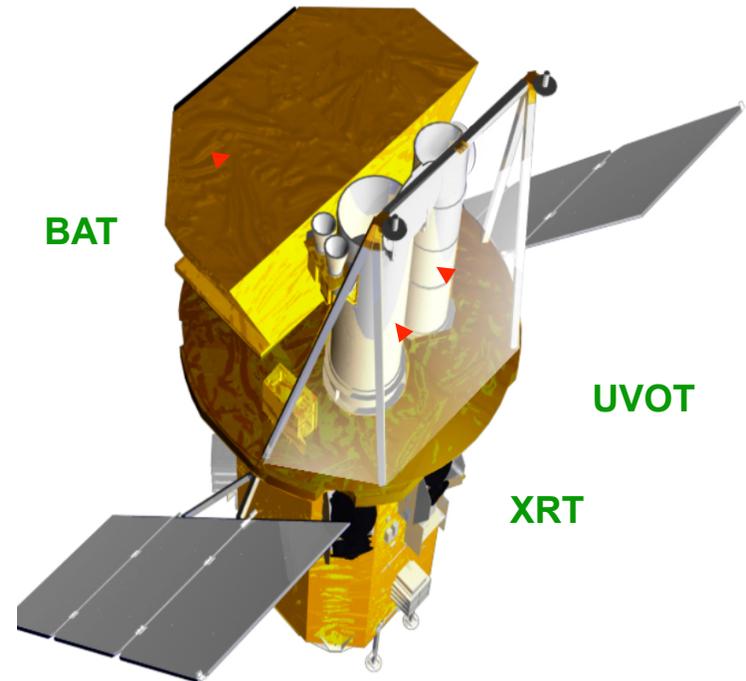
- Selected in MIDE X program Nov. 1999
- Managed at GSFC
- Lead university partner is Penn State
- Key hardware from UK and Italian partners
- 2 year prime mission, >20 year orbit lifetime

- **Science Objectives**

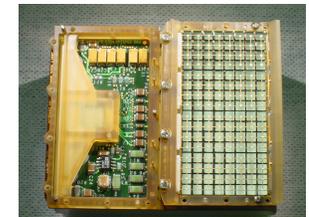
- Determine origin of gamma-ray bursts
- Use bursts as early-universe probes
- Perform all-sky survey in hard X-ray band

- **Science Payload/Operations**

- Rapidly re-pointing, autonomous spacecraft
- Multiwavelength payload
 - » BAT: Wide-field gamma-ray imager
 - » XRT: Grazing-incidence X-ray telescope
 - » UVOT: Sensitive optical telescope



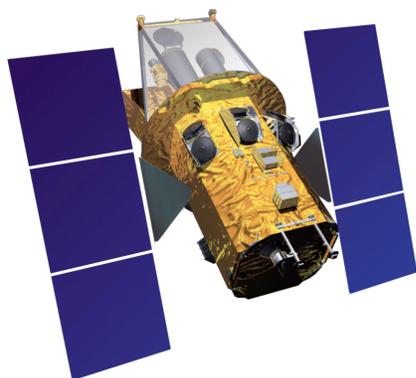
BAT mask



BAT detectors
1 or 128 modules



Mission Operations



Spacecraft

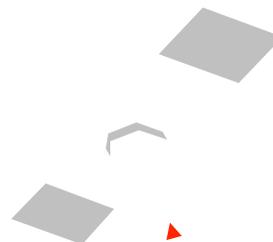
Spectrum Astro
Rapid Autonomous Slews



Launch
Nov 2004

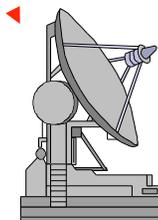
Payload

BAT
XRT
UVOT



TDRSS

Malindi
(ASI)



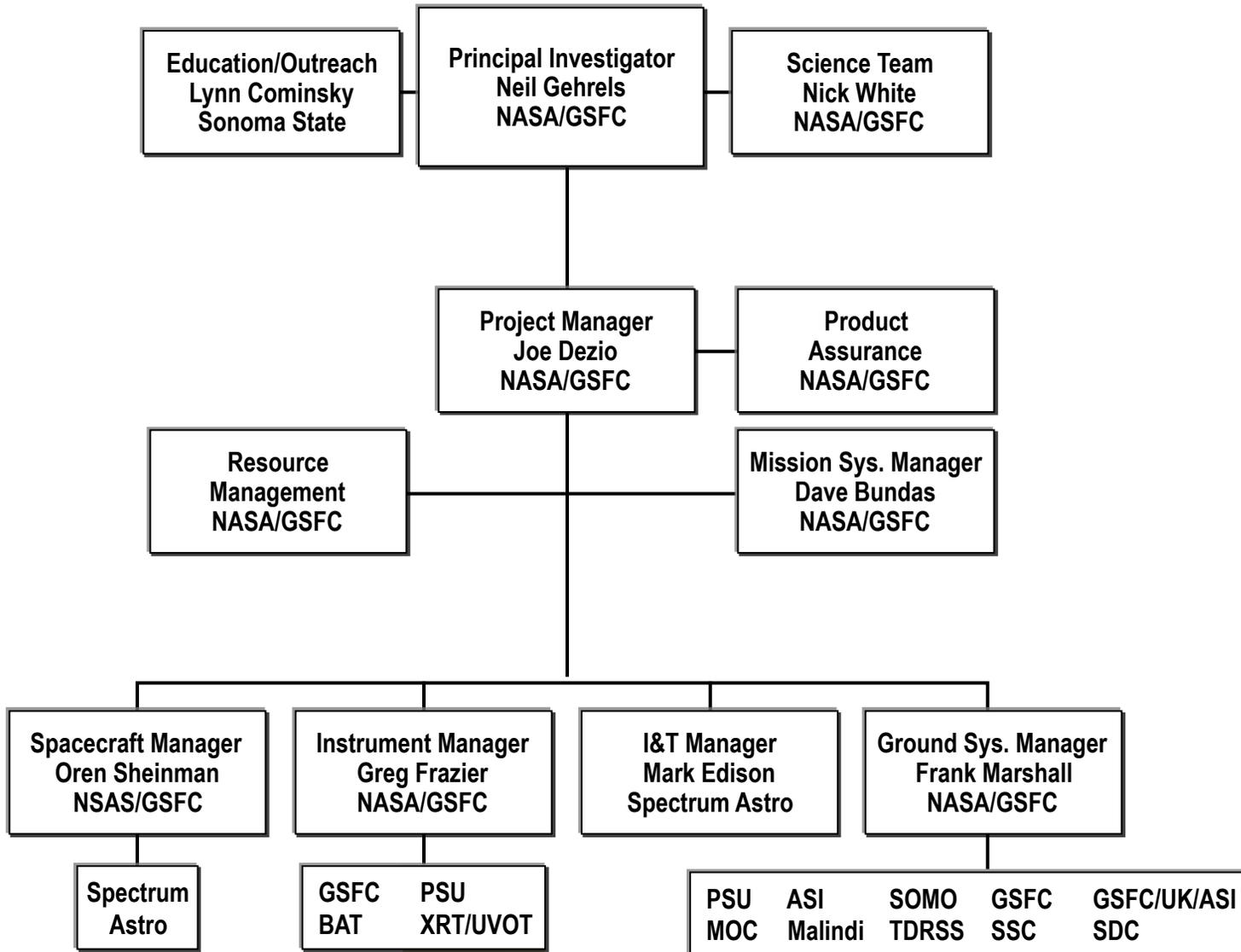
Mission
Operations Center (MOC) PSU

Science Center GSFC

HEASARC
UK
Italian
Archives

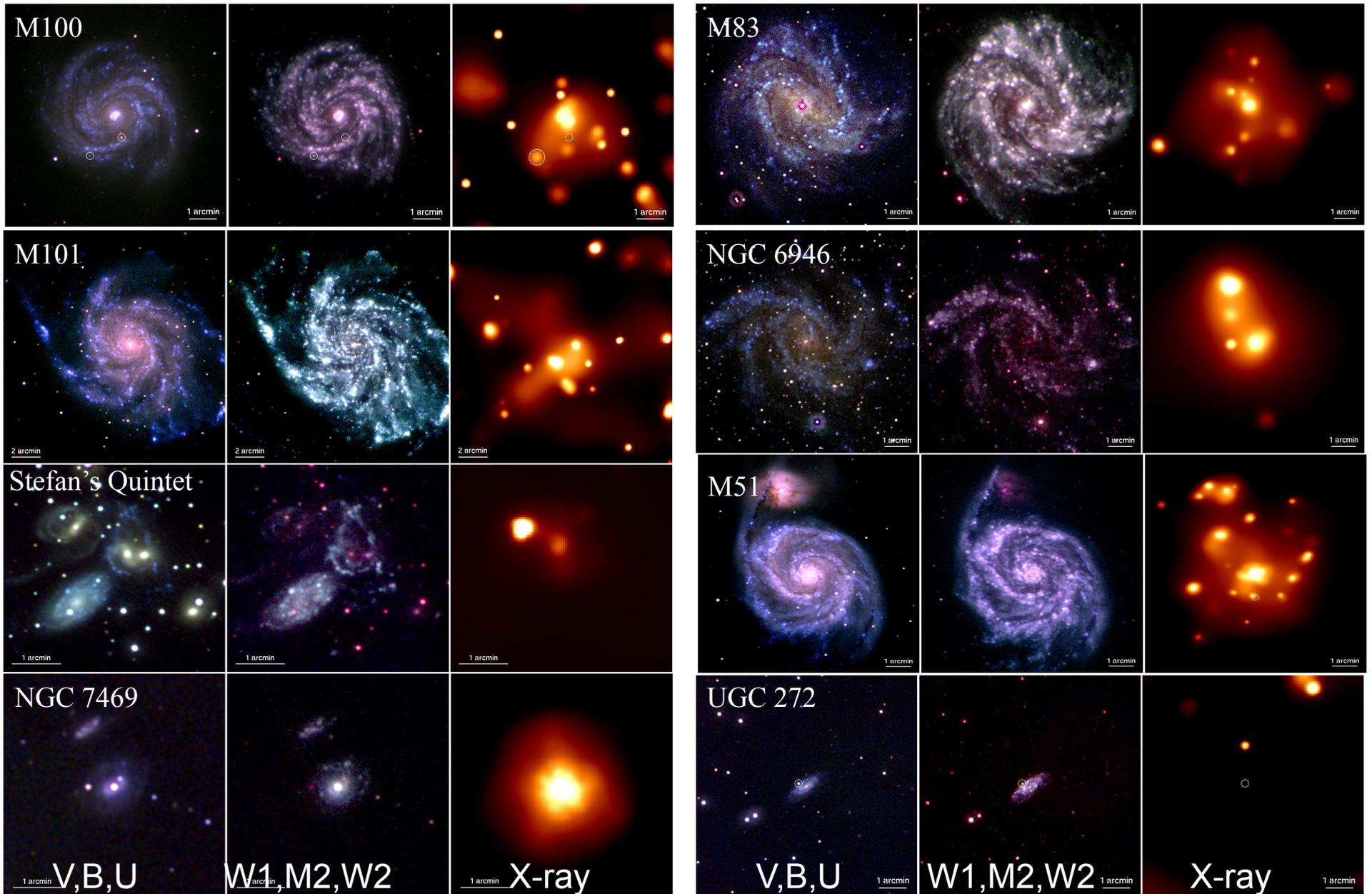
GCN & Web
User
Community

Swift Org Chart

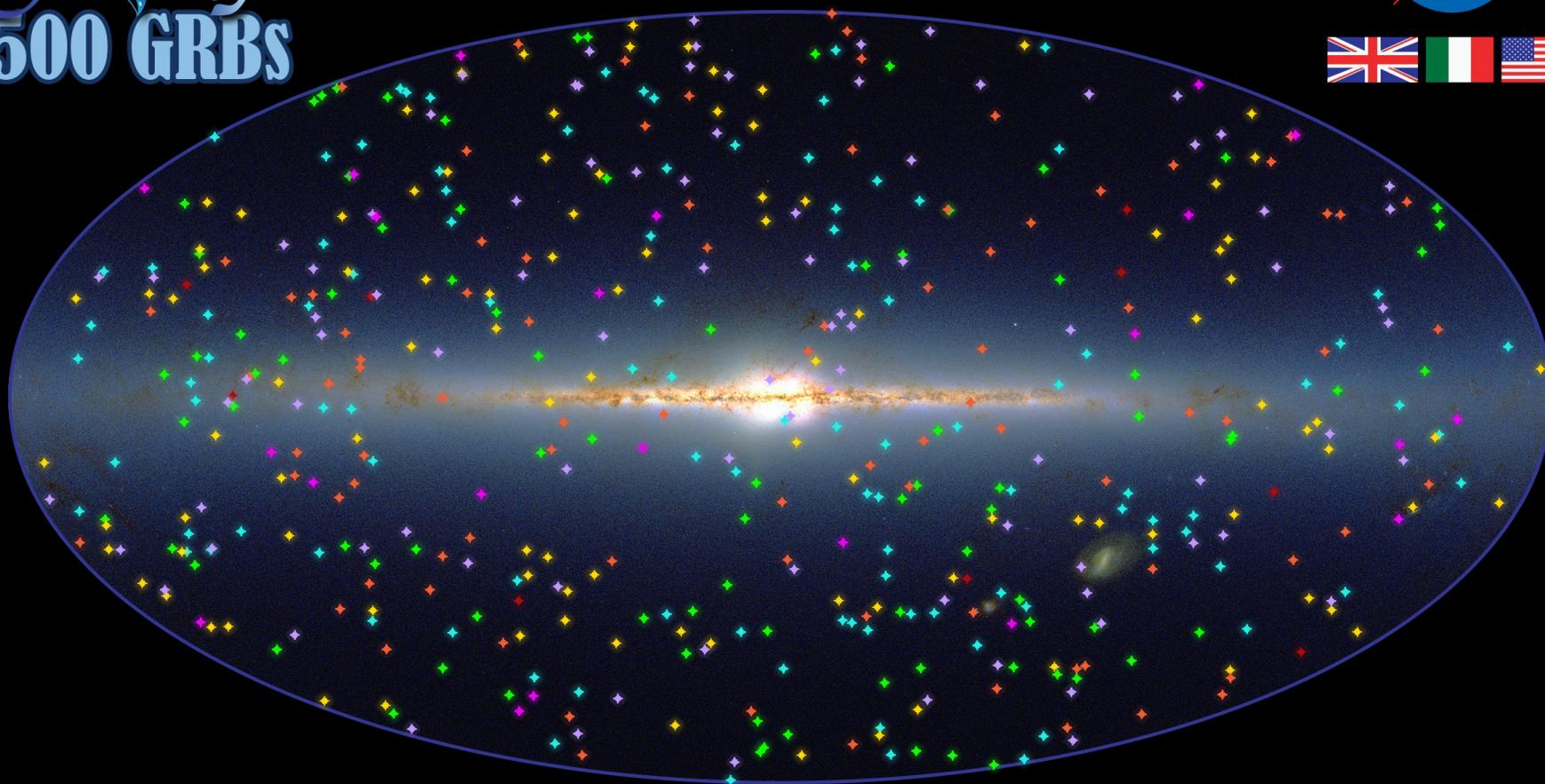
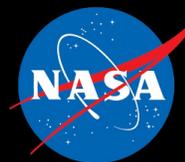


XRT & UVOT Galaxy Images

S. Immler



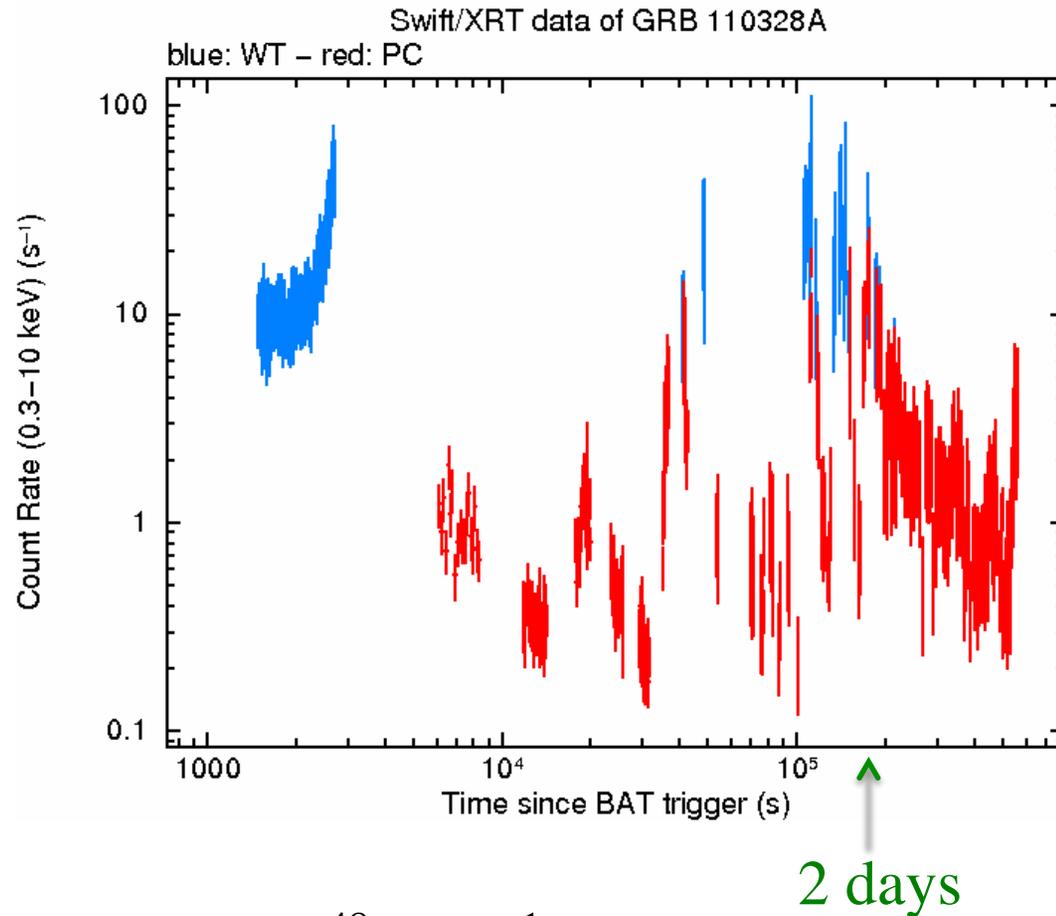
Swift 500 GRBs



2004 2005 2006 2007 2008 2009 2010

www.nasa.gov/swift

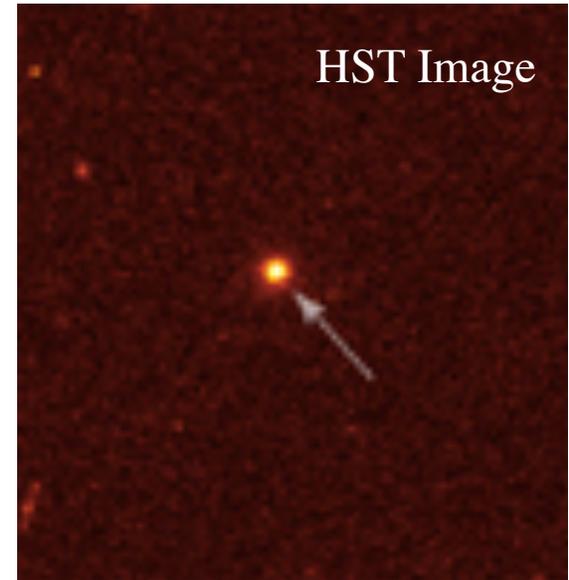
Swift Transient - Sw J1644+57



$$L_x \sim 10^{48} \text{ erg s}^{-1}$$

$$E \sim 10^{51} \text{ ergs}$$

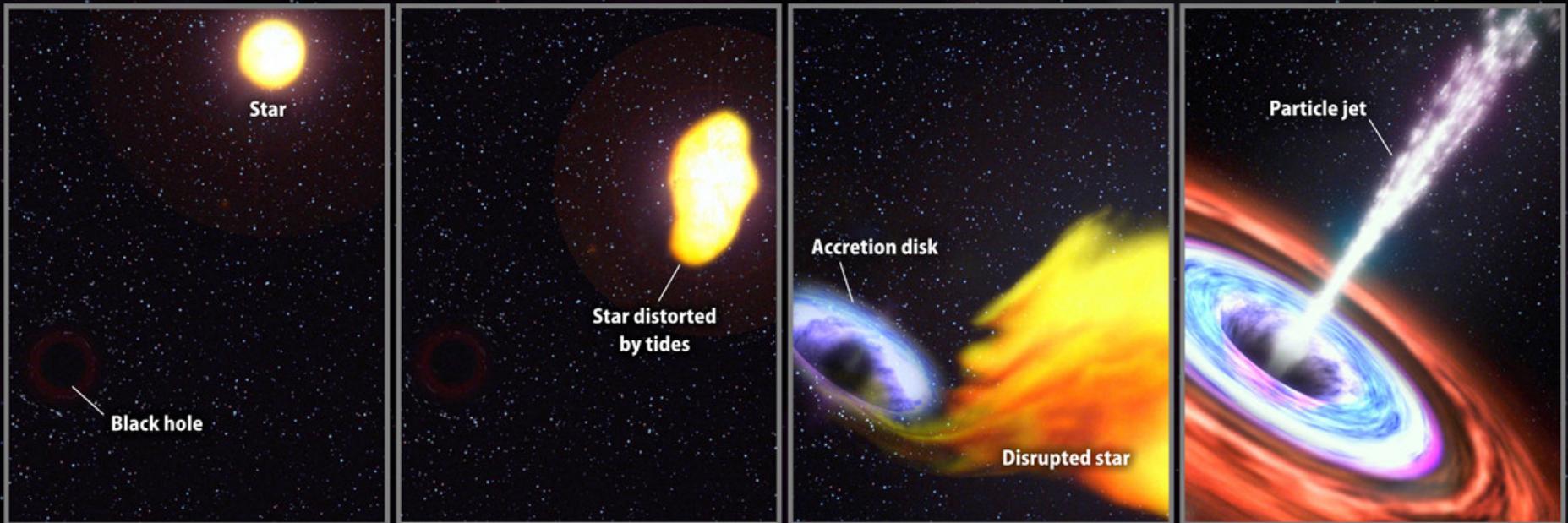
$$M_{\text{BH}} \sim 10^6 - 10^7 M_{\odot}$$



Transient at center of dwarf non-AGN galaxy at $z=0.35$

Model Explanation

- Star ripped apart by massive black hole
- Jet formed and beamed at us





Lessons Learned #1

- Swift selected at peak of "faster, better cheaper" culture at NASA
- Proposed with 16% contingency
- XRT and UVOT proposed in university rocket-program mode
 - Full space development qual program added for XRT and UVOT
 - Reviews added at every step. Over 120 reviews in total
- Full cost accounting change occurred during Swift development

- Result was 1 year launch slip and 27% budget growth
 - Cancellation review with Ed Weiler

- Survived cancellation without major science descopes due to
 - Full disclosure
 - Commitments from Center, Spectrum Astro and university partners

Lessons Learned #2

Science Management

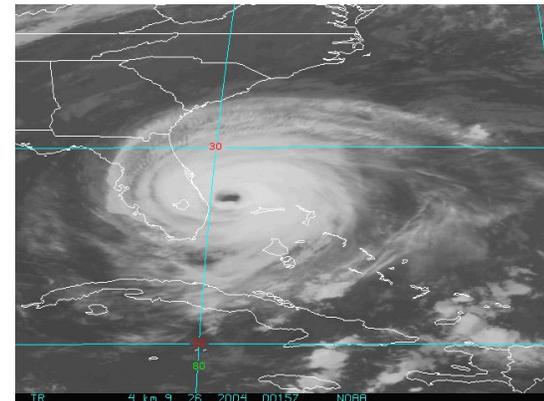
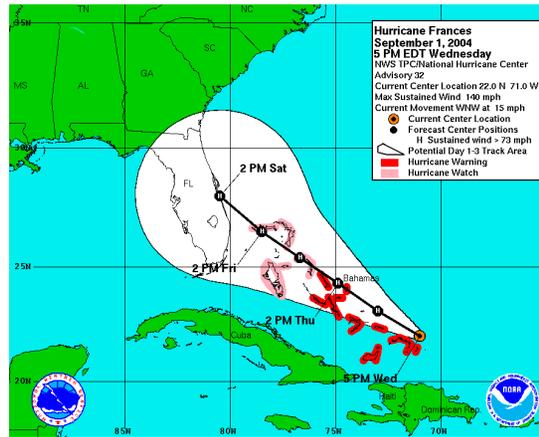
- Set up an Executive Science Committee to discuss and vet critical decisions
- Pay attention to the university / NASA Center interface. The culture are different and can clash.

Lessons Learned #3

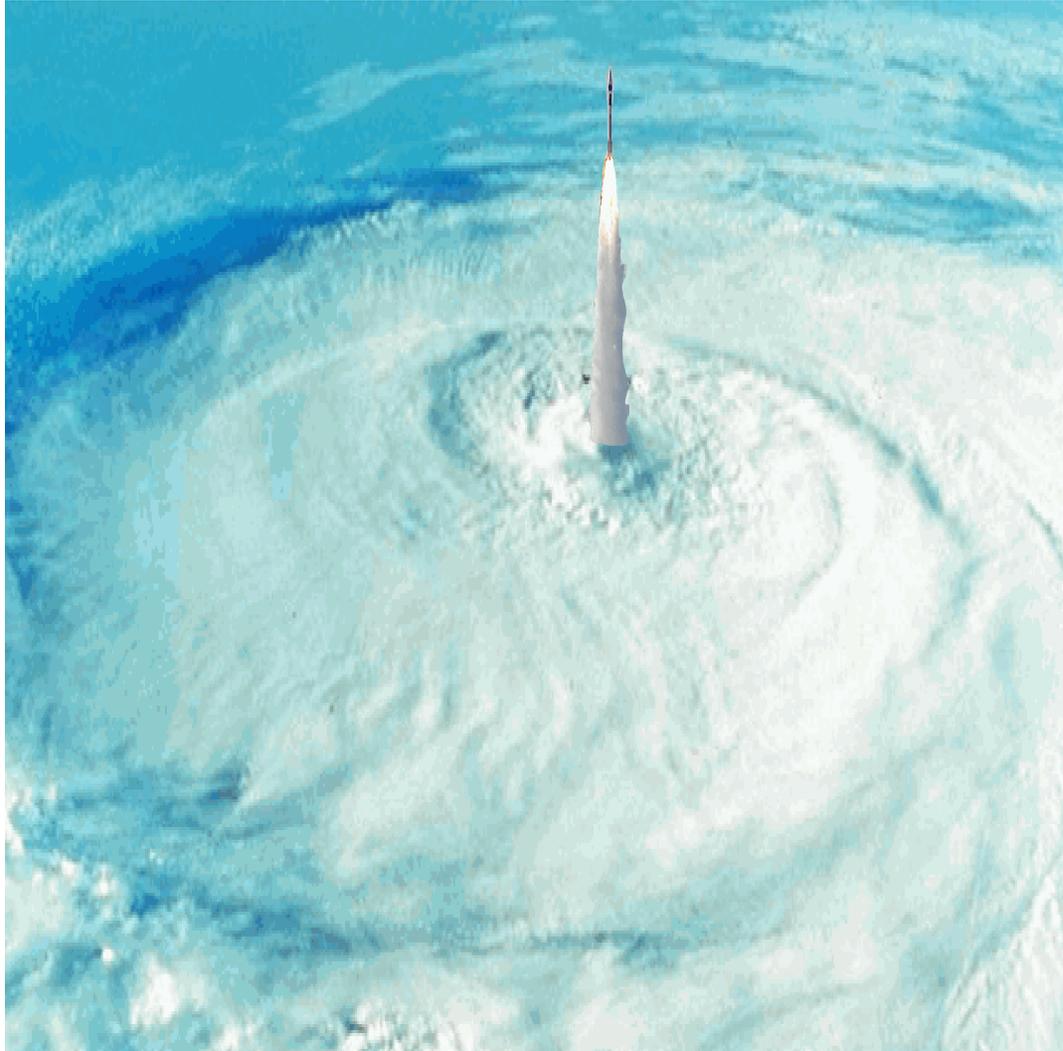
- Arrange for fair weather at launch site:

2004 Hurricanes:

- Charley Aug 13
- Frances Sept 4
- Ivan Sept 10
- Jeanne Sept 25



Let's Launch Anyway !!!



Lessons Learned #4

Contacts and Communication

- PI and PM relationship is key to mission success
- Frequent communication can reduce natural tensions between roles

- NASA HQ needs to be in the know
- Better to immediate tell of problems than let news reach HQ through the grape vine
- PM and PI should each have personal ties to key HQ personnel

Discussion Topics

- Roles and responsibilities (PI, PM)
- Credibility, openness
- Every day counts
- Personnel fully on board
- Contractor partnering ("we" relationship)
- Contractor concerns
- Descope politics